



Five Year Plan to FY 2026-27

Background

Following an extensive review in 2017 of the association's finances the following [financial structure](#) was implemented to ensure the financial sustainability of Chess Scotland. Post pandemic this is the appropriate point to refresh these principles and renew the five-year plan. The five-year plan is based on the approved methodology as follows:

1. Previous 2 years accounts (FYs 2022-23 & 2023-24)
2. Current accounts (FY 2024-25)
3. Projected 2 years accounts (FYs 2025-26 & 2026-27)

This document sets out the financial strategy to the end of FY 2026-27 and is based on business as usual (ie. no new income streams or changes in fee structures) with some strategic investments detailed below.

Overarching Principle

All requests for Chess Scotland funding require to be authorised in advance and a financial analysis of the projected spend be submitted with any such request. Chess Scotland will also adopt an approach where all events, adult and junior, must wherever possible, be self-financing.

Cash Balances

The available cash balance is in line with prior year. Stripping out cash earmarked for debtors/creditors the available cash balance was approximately £30k as at 30 April 2024.



For information, the bank balance at the time of writing is circa £39k with receivables due in of c.£0.9k. It should be recognised that this is after running a weeklong Scottish Championships which requires additional financial resource.

Expenditure assumptions

Budgetary requests were received from Chess Scotland Directors and following have been incorporated:

A strategic investment in junior training to develop our junior international players of £4k in FY 2024/25 onwards. This funding is supplemented by surpluses in the junior events run by the Home Junior Director and by a contribution from LJC's running of the UKCC Scottish Gigafinal.

Provision to fund a larger Scottish Championships estimated to run at a deficit of £4k per annum from FY 2025/26 & FY 2026/27. The Scottish Championship reserve currently stands at £4k, following a circa £2k deficit in the FY 2024/25 edition (July 2024).

An annual budget of £350 for the Scottish Women's Championships in FY 2024/25, FY 2025/26 & FY 2026/27.

Additionally inflationary increases in insurances, website and administration costs.

Income assumptions

The income assumptions in the plan do not reflect additional grant funding or sponsorship. Broadly income has been uplifted on the figures achieved in FY 2023/24 as follows:

Subscriptions Affiliations & Grading increased by 2% y-o-y

No income associated with Richardson & Spens as per the Fees proposal. This will become a perk of club membership with the view of driving membership uptake.

Surplus/(Deficit)

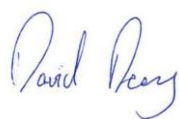
With the above assumptions incorporated Chess Scotland is forecast to break even in FY 2024/25 and generate modest surpluses in 2025/26 & 2026/27.

Conclusion

It is only due to the donations of various supporters whether it be our sponsors of the Scottish Championships - The Kingsbarns Company of Distillers Limited & D&M Pension; Lothians Junior Chess; Edinburgh Chess Club; individual members; our Grand Prix sponsors that Chess Scotland continues to operate within our means. This coupled with the time and energy our officers give up freely allows Chess Scotland to continue to develop.

In the 2023/24 results there are some highlights. Alex McFarlane hosted a Fide Arbiters Course and kindly donated the proceeds to Chess Scotland. This totalled almost £1,900. Chess Scotland provided junior training grants as part of the Home Junior Director's chess for all programme for the first time. We also purchased 60 DGT 3000 clocks from the ECF to supplement Chess Scotland's failing and ageing clock inventory.

I believe the five-year plan represents a cautiously optimistic approach and I endorse it for Chess Scotland Council's approval.



David Deary
Finance Director

Income & Expenditure - Detailed Trend

	Forecast 2026/27	Forecast 2025/26	Forecast 2024/25	Current 2023/24	Audited 2022/23
Income					
Subscriptions (Membership)	£13,694.15	£13,425.63	£13,162.39	£12,904.30	£9,616.00
Affiliations	£2,467.31	£2,418.93	£2,371.50	£2,325.00	£1,241.00
Grading Fees	£9,669.20	£9,479.60	£9,293.73	£9,111.50	£6,608.00
Contributions	£250.00	£250.00	£2,250.00	£0.00	£186.00
100 Club	£1,300.00	£1,300.00	£1,200.00	£1,090.00	£1,040.00
Publications	£0.00	£0.00	£0.00	£34.00	£3.00
Tournaments	£2,279.17	£2,234.48	£2,190.66	£2,147.71	£1,936.00
Scottish Championship	£10,000.00	£10,000.00	£7,001.00	£6,993.00	£1,360.00
International trip contributions	£35,000.00	£46,000.00	£37,000.00	£45,789.63	£35,514.00
Bank Interest/other income	£350.00	£350.00	£250.00		
Junior Training	£500.00	£500.00	£500.00	£852.93	
Arbiter Training				£2,828.63	
Government Grant					
Total	£75,009.82	£85,458.65	£74,719.28	£84,076.70	£57,504.00
Direct Costs					
Membership	-£3,715.29	-£3,642.44	-£3,571.02	-£3,501.00	-£3,288.00
Grading	-£3,264.00	-£3,264.00	-£3,264.00	-£3,264.00	-£3,264.00
100 Club	-£670.00	-£670.00	-£620.00	-£693.00	-£293.00
Publications	-£1,638.00	-£1,638.00	-£1,638.00	-£1,638.00	-£1,638.00
Tournaments	-£1,100.00	-£1,100.00	-£1,100.00	-£363.83	-£726.00
Scottish Championship	-£14,000.00	-£14,000.00	-£11,201.00	-£3,484.44	-£1,319.00
International trips	-£35,500.00	-£47,500.00	-£42,000.00	-£60,283.78	-£33,096.00
FIDE fees & costs	-£2,000.00	-£2,000.00	-£2,000.00	-£1,900.16	-£1,502.00
Junior Training	-£4,000.00	-£4,000.00	-£4,000.00	-£1,100.00	
Arbiter Training				-£935.86	
Total	-£65,887.29	-£77,814.44	-£69,394.02	-£77,164.07	-£45,126.00
Establishment Costs					
Rent	£0.00	£0.00	£0.00	£0.00	-£125.00
Insurance	-£2,953.49	-£2,684.99	-£2,440.90	-£2,491.37	-£2,219.00
General Administration	-£1,400.00	-£1,400.00	-£1,400.00	-£1,103.00	-£1,142.00
Accountancy Fees	-£1,254.00	-£1,254.00	-£1,254.00	-£1,254.00	-£1,104.00
Sundry Expenses	-£200.00	-£150.00	-£125.00	-£87.80	-£152.00
Total	-£5,807.49	-£5,488.99	-£5,219.90	-£4,936.17	-£4,742.00
Surplus/Deficit	£3,315.04	£2,155.22	£105.36	£1,976.46	£7,636.00